

# Corporate Scrutiny Committee

## Agenda

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<b>Date:</b>	<b>Tuesday, 10th January, 2012</b>
<b>Time:</b>	<b>2.00 pm</b>
<b>Venue:</b>	<b>Committee Suite 1,2 &amp; 3, Westfields, Middlewich Road, Sandbach CW11 1HZ</b>

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

### **PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT**

1. **Apologies for Absence**
2. **Minutes of Previous Meeting** (Pages 1 - 6)
3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any personal and/or prejudicial interests and for members to declare the existence of a party whip in relation to any item on the agenda.

4. **Public Speaking Time/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

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For any apologies or requests for further information, or to give notice of a question to be asked by a member of the public

**Contact:** Mark Nedderman  
**Tel:** 01270 686459  
**E-Mail:** [mark.nedderman@cheshireeast.gov.uk](mailto:mark.nedderman@cheshireeast.gov.uk)

5. **Cheshire East Governance Arrangements - Localism Act 2011** (Pages 7 - 12)

To consider a report of the Borough Solicitor.

6. **Work Programme Progress Report** (Pages 13 - 20)

To consider a report of the Borough Solicitor.

7. **Forward Plan - Extracts** (Pages 21 - 26)

To note the current forward plan, identify any new items, and to determine whether any further examination of new issues is appropriate.

**CHESHIRE EAST COUNCIL**

Minutes of a meeting of the **Corporate Scrutiny Committee**  
held on Friday, 25th November, 2011 at Council Chamber, Municipal  
Buildings, Earle Street, Crewe CW1 2BJ

**PRESENT**

Councillor J P Findlow (Chairman)  
Councillor D Newton (Vice-Chairman)

Councillors G Barton, G Baxendale, S Corcoran, W S Davies, F Keegan,  
B Moran, G Morris and D Topping

**Apologies**

Councillors B Burkhill

150 **ALSO PRESENT**

Councillor D Flude

151 **OFFICERS PRESENT**

Lisa Quinn – Director of Finance and Business Services  
Caroline Simpson – Head of Regeneration  
Julie Davies – HR Strategy and Policy Manager  
Amanda Rudham – HR Policy Manager  
Wendy Clarke – Interim Category Manager - Procurement  
Mark Nedderman – Senior Scrutiny Officer

152 **MINUTES OF PREVIOUS MEETING**

RESOLVED – That the minutes of the meeting of the Committee held on 1  
November be approved as a correct record and signed by the Chairman.

153 **DECLARATIONS OF INTEREST**

There were no declarations of interest.

154 **PUBLIC SPEAKING TIME/OPEN SESSION**

There were no members of the public present who wished to speak.

155 **EXCLUSION OF PUBLIC AND PRESS**

That the press and public be excluded from the meeting during consideration of  
the following items pursuant to Section 100(A)4 of the Local Government Act  
1972 on the grounds that they involve the likely disclosure of exempt information  
as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act  
1972 and public interest would not be served in publishing the information.

156      **TEMPORARY AGENCY STAFF**

Councillor D Flude attended the meeting and addressed the Committee in respect of this matter.

Julie Davies, Amanda Rudham and Wendy Clarke attended the meeting and gave a presentation on the procurement of a new temporary agency staff contract for Cheshire East and Cheshire West and Chester.

The Committee also considered a report of the Director of Finance and Business Services and Head of Human Resources.

The current contract with Reed Specialist Recruitment Ltd expired on 31 March 2012 and work was ongoing to manage arrangements for the re-tender of the contract on a partnership basis with Cheshire West and Chester.

The Council had decided to proceed with a joint tender exercise with Cheshire West and Chester using the Managed Service for Temporary Agency Resources Framework (MSTAR) using a Vendor Neutral model which would mean that the Council would deal indirectly with a number of agencies allowing greater flexibility to meet the Council's diverse business requirements.

Six suppliers had been invited to tender for the contract and 5 responses had been received on 28 October 2011, which were currently in the process of being evaluated. It was anticipated that contract would be awarded on 24 January 2012 and implemented between January and March 2012.

RESOLVED –

- (a) That the report be received;
- (b) That the agency contract be reviewed again in 6 months time.

At this point in the proceedings, the public and press were re-admitted to the meeting.

157      **QUARTER 2 FINANCE /PERFORMANCE REPORT**

The Committee considered a report of the joint report of the Director of Finance and Business Services, Strategic Director Places and Organisational Capacity, summarising the detailed information about the Council's financial and non-financial performance during the first half of 2011/12.

The report contained the following information:

**Annex 1** provided an update on the overall Financial Stability of the Council, including the positions on Grants, Council Tax and Business Rates, Treasury Management, Centrally held budgets, and the Management of the Council's Reserves.

**Annex 2** provided projections of service financial performance for the 2011-12 financial year. It highlighted the key financial pressures which the Council's services were facing, and particularly focused upon areas of high financial risk to the Council.

**Annex 3** provided a summary of the key performance headlines at the end of Quarter One.

The report highlighted the following key points to emerge at the half year stage:

### Service Revenue Outturn

- The Council was forecasting a £16m overspend against services' budgets.
- Around £6.6m of this could be mitigated by unallocated contingencies, capital financing under spend, surplus grants, and capitalisation of VR costs.
- The Council was seeking to identify further significant remedial actions to address the net £9.4m budget shortfall.

### Reserves

- Together with the budgeted contribution to balances, and other items including surplus earmarked reserves, it was estimated that the level of general reserves at 31<sup>st</sup> March 2012 would be approximately £10.5m, before the impact of any further remedial measures were taken into account. The 2011-14 Reserves Strategy included an original forecast reserves position as at 31<sup>st</sup> March 2012 of £15m with a risk assessed minimum level of £14.7m.

### Capital Programme

- The forecast variance from budget of £16.6m in 2011-12 was largely explained by slippage, with costs being re-phased to future years.

### Debt

- The level was broadly in line with position at end of 2010-11 financial year.

### Performance

- Of the retained former statutory indicators (National Indicators and Best Value Performance Indicators) reported corporately during the first half of the year, 36% of measures were reported as performing below target and agreed tolerances.

The Resources Portfolio holder attended the meeting and together with the Director of Finance and Business Services answered member's questions and provided the following additional information:

- The net reserves figure for 2012/13 was £10.5m.
- In connection with Academy schools, funding was taken from the Council and given direct to the Academy School, which was a neutral position. However, assumptions had been made by Central Government about the central funding position. At the moment the government were making guesses about the number of academies and the speed of the programme. There had been a consequential impact on formula grant and this could get worse. This situation applied to free schools also.
- The worst case scenario of a £16 million overspend included an element of the target savings of £35 million set last year not being achieved.
- The situation regarding additional costs of £3.5million arising from school redundancies, was being dealt with by the Strategic Director Children and Adult Services through the Schools Forum to positively drive this figure down.
- Children and Families had saved more than its targeted savings as set out on page 18 of the report, paragraphs 6 and 7.
- The target saving for the end of year in Children and Families would be £ 1million.
- The question of schools reserves was being discussed robustly with the Schools Forum and suggestions were being considered to devolve services to schools, for instance, school transport.
- Service Managers had been set a target of achieving efficiencies amounting to 2%.
- Last year the Council had faced a peak in redundancies resulting from the Chancellor's emergency budget cuts, impacting on Children & Families Services in particular. Assurances were given that this would not happen again.
- It was anticipated that there would be an overspend of £2.5m in children's safeguarding. It had proved very difficult to contain costs but the Council was looking at the capital programme to fund the construction of a new school to save money on out of borough placements.
- There were exceptional additional costs associated with car parking attributed to NNDR – re-evaluation of business rates.
- In next years budget it was anticipated that a target of £1m growth would be set only in adult services. The Council was considering measures that other authorities such as Trafford had used in connection with commissioning of services.
- The best estimate of the projected overspend in adult services was £2m
- The Council would continue to make best use of slippage within the Capital programme. The programme was currently under spent by £0.7 million.
- The Resources Portfolio Holder was confident to achieve a reserves position of £14.7m.

The Committee reviewed the work programme for 2011/2012.

RESOLVED – That the report be received and the items relating to Shared Services and Agency Staff be subject to a review in 6 months time.

159      **BUSINESS GENERATION CENTRES**

Caroline Simpson attended the meeting and reported upon the progress of the Business Generation Centre report produced by this Committee in the summer of 2011. Caroline explained that a formal response to the report would be considered by Cabinet in January 2012 and that many of the recommendations contained within the report recommendations had been positively received.

RESOLVED – That the report be received.

160      **FORWARD PLAN - EXTRACTS**

The Committee considered items listed in the current forward plan.

RESOLVED – That the Forward Plan be received and noted.

The meeting commenced at 10.00 am and concluded at 12.30 pm

Councillor J P Findlow (Chairman)

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## **CHESHIRE EAST COUNCIL**

### **REPORT TO: CORPORATE SCRUTINY COMMITTEE CONSTITUTION COMMITTEE**

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<b>Date of Meeting:</b>	10 January 2012 26 January 2012
<b>Report of:</b>	Borough Solicitor
<b>Subject/Title:</b>	Cheshire East Governance Arrangements – Localism Act 2011

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#### **1.0 Report Summary**

- 1.1 To explore the options available to the Council to review its governance arrangements under the Localism Act 2011.

#### **2.0 Recommendations to Council**

1. That the report be noted and the Monitoring Officer be requested to report back to both committees as soon as is appropriate.
2. That The Corporate Scrutiny Committee and Constitution Committee set up a Joint Member Working Group on a 5:1:1 basis with a view to investigating in detail all available options to review governance arrangements under the Localism Act 2011, to begin when additional guidance has been issued by DCLG.

#### **3.0 Reasons for Recommendations**

- 3.1 Although the Act received Royal Assent on 15 November, the sections relating to the powers which allow local authorities to change governance arrangements have not yet been enacted, although it is anticipated that the Secretary of State will issue regulations which underpin the process in the spring of 2012.

#### **4.0 Wards Affected**

- 4.1 All

#### **5.0 Local Ward Members**

- 5.1 Not applicable.

#### **6.0 Policy Implications including - Carbon reduction - Health**

- 6.1 In accordance with the requirements of the Local Government and Public Involvement in Health Act 2007, the Council resolved to adopt the 'Strong Leader' and Cabinet Model of executive arrangements. These arrangements came into effect in May 2011.

## **7.0 Financial Implications**

- 7.1 Not known at this stage.

## **8.0 Legal Implications**

- 8.1. The Localism Act describes the process that needs to be followed to change governance arrangements. These are set out below. A change in governance arrangements will require the constitution to be redrafted.

## **9.0 Risk Management**

- 9.1 There are no identifiable risks.

## **10.0 Background and Options**

- 10.1 Council at its meeting held on 15 December 2011, referred the following notice of motion, submitted by Councillor Brickhill, to the Constitution Committee for consideration:

'In view of the obvious and continued failure of the Cabinet system, as evidenced by their inability, for a second year running, to manage their budget, letting it overrun by a predicted £16,000,000, with the resultant reductions of reserves to a dangerously low level, this Council instructs its Constitution Committee to prepare the necessary amendments to bring about a proven successful system of governance, similar to the earlier committee systems of the successful predecessor Councils, to begin from the start of the 2012/13 financial year.'

- 10.2 Corporate Scrutiny Committee had previously expressed an interest in this subject and accordingly, this report will also be considered by that committee.
- 10.3 The Localism Act proposes to devolve greater powers to councils and neighbourhoods and to give local communities more control over housing and planning decisions.
- 10.4 In addition the Act allows Councils to choose to return to the 'committee system' of governance and also allows for referendums for elected mayors in certain authorities.
- 10.5 So far, there has been little additional information released by the government to guide authorities as to the options likely to be available to return to a committee based structure or to any variation of hybrid

models which would retain some kind of Overview and Scrutiny function.

- 10.6 Any return to a Committee based system or a more hybrid model involving decision making committees to replace the current Executive arrangements will have to have regard to secondary legislation which is expected to follow which will provide detail about delegation of powers.
- 10.7 Most authorities last used a committee based system in 2000. The change to that system was brought about by the Local Government Act 2000. This was influenced in part by the Audit Commission paper 'We can't go on meeting like this' published in 1990. The report highlighted many aspects of the old style committee system and in particular commented about the amount of time that Members spent on Committee business and the fact that rather than concentrating on performance and strategic issues, committees were often drawn into the detail of operational issues. To illustrate the amount of time Members were spending on committee business, the report reported the findings of the Widdicombe committee which stated that the average councillor spent 74 hours in a typical month on Council duties, of which 60% of that time was accounted for by attending, preparing for and travelling to and from official meetings of the Council.
- 10.8 The 2000 Act therefore was intended to provide an opportunity for members to break out of the traditional committee-dominated way of doing business and to be more community based.

### **11.0 Options within the Localism Act**

- 11.1 The Act requires all authorities to operate governance arrangements in one of 3 forms:
- Executive arrangements (either Leader, cabinet and scrutiny or executive mayor, cabinet and scrutiny);
  - Committee system
  - Another prescribed arrangement (where a local authority submits a proposal to the Secretary of State for a different form of governance, which the Secretary of State must then approve).
- 11.2 Authorities operating Executive arrangements must continue to have at least one Scrutiny Committee. Authorities operating under a committee system may have one or more scrutiny committees.

### **12.0 The Process to Change Governance Arrangements**

- 12.1 In order to change governance arrangements, a local authority will be required to pass resolution at Full Council giving notice that the Council intends to change its governance arrangements. An authority will also

have to give public notice of that decision in the local press. The relevant proposals will also have to be placed on deposit for a prescribed amount of time. The precise details of the process are not yet known and will be contained in regulations to be issued by the Secretary of State (but it is likely some form of public consultation may be required). It is anticipated that arrangements can then only be changed with effect from an Annual Council meeting.

- 12.2 There are also provisions to allow referenda to be held when it is proposed to change governance arrangements in certain circumstances. This can be at the request of the local authority or as directed by the Secretary of State. There would be no requirement, however, for Cheshire East to hold a formal referendum if it wished to return to a committee system unless it resolved to do so.
- 12.3 It is intended that in May 2012 Mayoral referendum will be held in the 11 core cities, including Manchester and Liverpool, to determine whether the public would wish to move to an Elected Mayor and Cabinet Executive. This will not however directly impact upon Cheshire East and there will be no requirement to hold a similar referendum in May 2012.

### **13.0 Health and Social Care Bill and other Statutory Scrutiny Requirements**

- 13.1 The Health and Social Care Bill establishes Health and Wellbeing Boards and will be extending scrutiny powers in respect of health matters. The Council will also have regard to statutory requirements that exist in relation to community safety, flood risk management and to any additional duties that may be put in place in respect of such matters as Police and Crime Panels.

### **14.0 Other Local Authorities considering a return to the committee system**

- 13.1 The National Overview and Scrutiny Forum reports that, anecdotally, around 45 authorities in England appear to be taking significant steps to prepare for a return to the committee system. Of these, perhaps 15 (again, the figure is a supposition) will actually take the step. The most likely authorities appear to be Nottinghamshire, Brighton and Hove, Bristol and Barnet, although a number of small districts are also considering making the change. However, rather than a “return” to a committee system it is expected to be more likely that councils will adopt a streamlined, hybrid model.

### **14.0 Conclusion**

- 14.1 Although a number of authorities have expressed an interest in exploring alternative arrangements to the Executive/ Scrutiny model, all are awaiting further advice from government as to how this may be

achieved. That advice is not expected to be issued until the spring of 2012. Those authorities which decide to revert back to a system analogous to the pre- 2000 governance arrangements, will have to await the publication of regulations which will spell out delegation arrangements under a committee system. Authorities preferring to adopt a hybrid model may have to seek Secretary of State approval.

- 14.2 In the absence of further evidence and in the light of the Health and Social Care Bill, it is suggested that the prudent way to proceed would be to await the publication of regulations which underpin the new legislation and then to consider all options which will also involve assessing the budgetary implications which will include such matters as the likely impact on the Members allowances scheme and on resources generally within the Council and specifically within Democratic Services to support a new system. It should also be noted that any change in governance arrangements will mean that significant changes to the constitution will be required.

## **15 Joint Member Working Group**

- 15.1 In order to consider the various options in greater detail once the legislation is in force and guidance available it is recommended that the Corporate Scrutiny Committee and Constitution Committee jointly establish a Joint Member Working Group on a 5·1·1 basis with a view to reporting back to the main Committees and full Council

## **16 Access to Information**

The background papers relating to this report can be inspected by contacting the report writer:

Name: Mark Nedderman  
Designation: Senior Scrutiny Officer  
Tel No: 01270 686459  
Email: mark.nedderman@cheshireeast.gov.uk



**.CHESHIRE EAST COUNCIL****REPORT TO: CORPORATE SCRUTINY COMMITTEE**

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**Date of Meeting:** 10 January 2012  
**Report of:** Borough Solicitor  
**Subject/Title:** Work Programme update

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**1.0 Report Summary**

- 1.1 To review items in the 2011/2012 Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

**2.0 Recommendations**

That the 2011/2012 work programme be reviewed.

**3.0 Reasons for Recommendations**

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

**4.0 Wards Affected**

- 4.1 All

**5.0 Local Ward Members**

- 5.1 Not applicable.

**6.0 Policy Implications including - Carbon reduction  
- Health**

- 6.1 Not known at this stage.

**7.0 Financial Implications**

- 7.1 Not known at this stage.

**8.0 Legal Implications**

- 8.1 None.

**9.0 Risk Management**

- 9.1 There are no identifiable risks.

## **10.0 Background and Options**

- 10.1 The schedule attached has been updated since the last meeting. A report is included elsewhere on the agenda outlining the options available to the Council under the Localism Act 2011.

- 10.2 Members are asked to review the schedule and if appropriate add new items. When selecting potential topics, Members must have regard to the Corporate Plan and Sustainable Community Strategy – ‘Ambition for all’ and also to the general criteria which should be applied to all potential items when considering whether any Scrutiny activity is appropriate. Matters should be assessed against the following criteria:

- Does the issue fall within a corporate priority;
- Is the issue of key interest to the public;
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
- Is there a pattern of budgetary overspends;
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service;

- 10.3 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale
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## **11 Access to Information**

The background papers relating to this report can be inspected by contacting the report writer:



Name: Mark Nedderman  
Designation: Senior Scrutiny Officer  
Tel No: 01270 686459  
Email: mark.nedderman@cheshireeast.gov.uk

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Corporate Overview and Scrutiny Committee Work Programme 10 January 2012

<b>Issue</b>	<b>Description/Comments</b>	<b>Suggested by</b>	<b>Portfolio Holder as at October 2011</b>	<b>Corporate Priority</b>	<b>Current Position R,A,G</b>	<b>Date for completion</b>
Budget	Consultation group set up to review consultation arrangements for 2011/2012.	Committee	Resources	Nurture Strong Communities	Next meeting January 2012.	Start date July 2011 and ongoing
Business Generation Centres	Review the formal response of Cabinet and subsequent actions	Portfolio Holder	Prosperity	Create Conditions for Business growth	Formal Cabinet response expected in January 2012	6 March 2012
Mayoralty/Civic arrangements in Cheshire East	Review procedures and support for the mayoralty and arrangements for civic duties.	Portfolio Holder	Resources	Nurture Strong Communities	To be reviewed in 6 months time.	17 April 2012
Procurement	To review procurement arrangements in Cheshire to ensure that the Council is achieving best value.	Portfolio Holder	Procurement and Shared Services	Nurture Strong Communities	Presentation received on 4 October 2011. No further action planned at the moment but the situation to be kept under review.	TBA
Shared Services	The Committee received a presentation on the latest	Portfolio Holder	Procurement and Shared Services	Nurture Strong Communities	To be reviewed	12 June 2012

	position with regard to shared services and the possible creation of a Separate legal entity for certain core services on 1 November 2011				again in 6 months time.	
Future Political Management arrangements in Cheshire East	To review the range of options likely to be available to local authorities in the Localism Bill in respect political management structures	The Committee	Resources	Nurture Strong Communities	The Bill received Royal assent on 15 November 2011.	10 January 2012
Temporary Agency Staff Contract	To be consulted on the procurement of temporary agency staff – a joint arrangement with Cheshire West and Chester Council.	The Committee	Procurement and Shared Services	Nurture Strong Communities	Report on considered on 25 November 2011. The matter to be reviewed in 6 months.	12 June 2012



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## **FORWARD PLAN 1 JANUARY 2012 - 30 APRIL 2012**

This Plan sets out the key decisions which the Executive expect to take over the next four months. The Plan is rolled forward every month. It will next be published in mid January and will then contain all key decisions expected to be taken between 1 February and 31 May 2012. Key decisions are defined in the Councils Constitution.

Reports relevant to key decisions, and any listed background documents may be viewed at any of the Councils Offices/Information Centres 6 days before the decision is to be made. Copies of, or extracts from these documents may be obtained on the payment of a reasonable fee from the following address:-

Democratic Services Team  
Cheshire East Council ,  
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ  
Telephone: 01270 686463

However, it is not possible to make available for viewing or to supply copies of reports or documents, the publication of which is restricted due to confidentiality of the information contained.

A decision notice for each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, Council Information Centres and Council Offices.

The law and the Council's Constitution provides for urgent key decisions to be made. A decision notice will be published for these in exactly the same way.

Forward Plan 1 January 2012 to 30 April 2012

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE11/12-24(1) Proposed Expansion of Oakefield Primary and Nursery School, Crewe	To authorise officers to publish a notice of the Local Authorities plans to expand the Primary and Nursery School from 315 to 420 places with effect from September 2012.	Cabinet Member for Children and Family Services	22 Dec 2011	School Organisations, East Cheshire Association of Primary Heads, local Headteachers.	Children and Families	Lorraine Butcher, Strategic Director (Children, Families and Adults)
CE11/12-18 Renewal of Agency Contract (Staffing)	To approve the award of this contract as a joint arrangement with Cheshire West and Chester Council.	Cabinet	9 Jan 2012	Supplier Briefing.	Corporate	Paul Bradshaw, Head of HR and Organisational Development
CE11/12-20 Improvements to Adult Social Care Services	To consider whether there is a need to decommission named social care establishments, currently subject to consultation.	Cabinet	9 Jan 2012	Users of day care centres and their carers and relatives, the wider public and stakeholder organisations.	Adult Social Care	Lorraine Butcher, Strategic Director (Children, Families and Adults)



<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>Relevant Scrutiny Committee</b>	<b>How to make representation to the decision made</b>
CE11/12-22 Farms Estate Policy Review	To determine management policies for Farms Estates.	Cabinet	9 Jan 2012	Internal and external stakeholders including Government Office, National Farmers Union, Tenant Farmers Association, Reaseheath College, Confederation of Young Farmers and CE Council tenants.	Environment and Prosperity 22 November 2011	John Nicholson, Strategic Director (Places and Organisational Capacity)
CE11/12-26 Knutsford Health and Social Care Development	To authorise officers to take all necessary actions to develop proposals for the possible joint (with East Cheshire NHS Trust) sale or lease of the Knutsford community hospital site to a private developer to enable the re-provision of modern integrated services for the community.	Cabinet	9 Jan 2012	Public meetings, Knutsford Town Council, GP surgeries, NHS Commissioners (PCT and Clinical Commissioning Group), East Cheshire NHS Trust.	Health and Adult Services	Lorraine Butcher, Strategic Director (Children, Families and Adults)
CE11/12-4 Business Planning Process 2012/2015 - Business Plan	To approve the Business Plan for 2012/2015 incorporating updated budget and policy proposals together with the Capital Programme.	Cabinet, Council	6 Feb 2012	With all Members and a range of local stakeholders including PCT's, Parish Councils, social care representatives, businesses, trades unions, the schools forum and the public.	To be determined but expected to be a scrutiny budget consultation group.	Lisa Quinn, Director of Finance and Business Services

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>Relevant Scrutiny Committee</b>	<b>How to make representation to the decision made</b>
CE11/12-24(2) Proposed Expansion of Oakefield Primary and Nursery School, Crewe	To consider any objections following consultation on expanding the school from 315-420 places with effect from September 2012.	Cabinet	6 Feb 2012	School organisations, Association of Primary School Heads, local Headteachers.	Children and Families	Lorraine Butcher, Strategic Director (Children, Families and Adults)
CE11/12-29 Crewe Green Link Road Highway Scheme - Revised Area of CPO	To consider an amended area for the compulsory purchase of land; an error has been identified on the plan previously approved by Cabinet on 4 July 2011.	Cabinet	6 Feb 2012	Affected land owners and developers.	Prosperity	John Nicholson, Strategic Director (Places and Organisational Capacity)
CE10/11-49/1 Future Operation Knutsford Cinema	To decide on the future running and preferred operating model.	Cabinet	5 Mar 2012	Local community groups and Knutsford Town Council.	Health and Wellbeing	Guy Kilminster, Head of Health and Wellbeing Services
CE10/11-49/2 Future Operation of Crewe Lyceum Theatre	To decide on the future running and preferred operating model.	Cabinet	5 Mar 2012	Voice for Crewe, local community groups, Crewe Charter Trustees,	Health and Wellbeing	Guy Kilminster, Head of Health and Wellbeing Services

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>Relevant Scrutiny Committee</b>	<b>How to make representation to the decision made</b>
CE11/12-21 Cheshire Homechoice - Allocation Policy Review	To approve the allocation policy for adoption.	Cabinet	5 Mar 2012	Partner housing providers, Homechoice officers, housing benefits, Police and community safety, tenants and residents.	Environment and Prosperity 21 February 2012	John Nicholson, Strategic Director (Places and Organisational Capacity)
CE11/12-25 Cheshire Youth Offending Service Governance Arrangements	To consider recommendations for greater collaboration of youth offending services in Cheshire.	Cabinet	5 Mar 2012		Children and Families	Lorraine Butcher, Strategic Director (Children, Families and Adults)
CE11/12-27 Private Sector Housing Financial Assistance Policy	To approve the policy.	Cabinet	2 Apr 2012	The public and the third sector, including on line consultation.	Environment and Prosperity	John Nicholson, Strategic Director (Places and Organisational Capacity)
CE11/12-28 Admission Arrangements and Local Authority Co- ordinated Scheme 2013	To approve changes in admission arrangements for community and voluntary controlled schools for which the LA is the admission authority.	Cabinet	2 Apr 2012	With admission authorities and neighbouring authorities.	Children and Families 14 December 2011	Lorraine Butcher, Strategic Director (Children, Families and Adults)

<b>Key Decision</b>	<b>Decisions to be Taken</b>	<b>Decision Maker</b>	<b>Expected Date of Decision</b>	<b>Proposed Consultation</b>	<b>Relevant Scrutiny Committee</b>	<b>How to make representation to the decision made</b>
CE11/12-30 Strategic Tenancy Strategy	In accordance with the Localism Act to publish a Tenancy Strategy setting out the broad objectives to be taken into consideration by Social Landlords when producing their own policies, and on the granting and reissuing of tenancies.	Cabinet	2 Apr 2012	Registered Providers and their Board Members, Stakeholders. Further guidance awaited from DCLG.	Environment and Prosperity	John Nicholson, Strategic Director (Places and Organisational Capacity)